



HELLENIC NATIONAL DEFENCE GENERAL STAFF
POLICY AND STRATEGY BRANCH
DEFENCE PLANNING AND PROGRAMMING DIRECTORATE
HNDGS/DPPD



FN.060/114/515886/DN.4082

**SUBJECT: Joining Instructions for “NATO USE OF CIVIL STANDARDS”
Workshop (Athens, Hellenic Armed Forces Officers Club, 07-09 February
2023)**

DATE: 30 December 2022

REFERENCE: FN.060/68/498157/DN.2290/25 July 2022/HNDGS/DPPD

1. Following Reference document the Hellenic National Defence General Staff / Defence Planning and Programming Directorate, as the host authority for the “NATO Use of Civil Standards” Workshop, is hereby providing joining instructions to all participants, for this event, which will take place at Hellenic Armed Forces Officers Club premises in Athens, Greece, from 07 to 09 February 2023.

2. **Aim of the Workshop:** The aim of this workshop is to provide awareness on the NATO Standardization Policy, Structure, and Procedures, focusing on the adoption of Civil Standards in EDT’s domains.

3. **Workshop Learning Objectives:** On completion of the workshop participants will:

- a. Have improved their knowledge on NATO policies, structures and procedures governing collaboration of NATO with civil SDOs.
- b. Have the capability of applying the basic principles for adoption of civil standards or co-development of NATO Standardization documents with civil SDOs.
- c. Have acquired information on civil standardization policies and structures on EDTs domains.
- d. Be familiar with the NATO priorities and guidance on EDTs.

4. **Workshop Agenda:** The agenda for the Workshop is as per Enclosure 1. The workshop will be conducted in English. Attendees should have the following standards of proficiency in English (as described / coded in STANAG 6001), listening – good (3), speaking – fair (3), reading – good (3) and writing – fair (3).

5. **Arrival and Departure:**

Arrival should be planned no later than 17:00 on Monday, 06th February 2023 and departure no earlier than 17:00 on Thursday 09th February 2023, for transportation purposes. Participants should plan to fly to Athens International Airport (AIA) and are responsible for their own transportation from / to the Airport on arrival / departure days. HNDGS will support the movements as it is mentioned in par. 7c below.

6. **Dress Code:**

Smart casual for all participants during the workshop, cultural events and dinners.

7. **Accommodation, Meals and Transportation.**

a. **Accommodation:**

(1) Participants are responsible to make their own arrangements. A list of hotels that offer special prices under the promo code “*HNDGS ATHENS*” is provided with the invitation letter. Hotels near the Athens city Centre are also highly recommended for transportation purposes.

(2) Lt (N) Petros MICHALAKELIS (e-mail: registration.ioccs@hndgs.mil.gr tel: +30 210 6574295) can provide additional guidance/assistance, if so requested.

b. **Meals:** As the workshop program lasts from 0830 to 17:30 approximately, participants will have free lunches during the break at noon. Additionally, an all-day open free coffee room will be in service.

c. **Transportation:**

(1) HNDGS will support the movements from and to the AIA with two buses, which will run routes at predetermined times towards the two hotels and vice versa. A detailed schedule of bus departures will be communicated to attendees once their flight details have been gathered.

(2) During the workshop HNDGS will provide transportation only from / to specific pick-up points. Transportation from these points in Athens city center to Hellenic Armed Forces Officers Club premises and vice-versa will be conducted by buses on a daily basis throughout the workshop. Pick-up points are as follows:

(a) Crown Plaza Hotel: 1st pick-up point, at 07:50

(b) Royal Olympic Hotel: 2nd pick-up point, at 07:50

Note: All personnel are encouraged to be at their designated pick-up point at least 5 minutes in advance. Schedule will be adjusted as / if necessary on the first day of the course.

(3) Participants using their own transportation means, are advised to be at Hellenic Armed Forces Officers Club daily no later than 08:15.

8. **Security Instructions:** The workshop is not classified.

9. **Badging process:** A welcome package containing each participant's badge and all necessary information will be delivered to them on the first day, upon arrival at the Hellenic Armed Forces Officers Club. There is an access control to enter in the Hellenic Armed Forces Officers Club main building. Participants will be required to carry their passport or national identification card during check-in and throughout their presence at Hellenic Armed Forces Officers Club.

10. **Workshop Fees:**

a. Tuition fee for the workshop is **200,00 €**.

b. All participants are strongly advised to pre-pay their participation fees, during their online registration process, in order to secure their seats. Payment method; wire transfer to HNDGS bank account (mentioning **CIVIL STANDARDS' WORKSHOP**):

GR 77 0100 0240 0000 0002 3231 236

Bank of Greece,
Geniko Epiteleio Ethnikis Aynas,
BIC/SWIFT Code: BN GRGAA.

Notice: All banking fees applied are up to the participants.

For exceptional reasons only, and after the approval of HNDGS organizational team, payment in cash, will be available to Organizing Authorities' POCs at the Hellenic Armed Forces Officers Club during the in-processing procedure.

11. **Cancellation Policy:** A late cancellation of a confirmed seat, affects HNDGS's capacity to maximize training opportunities for the Allies and Partners and might result to financial losses. Therefore fees are **not** refundable after 10 January 23.

12. **Medical Support:**

a. GRC shall provide emergency medical services of Role 1 free of charge. However, other routine medical treatment, meaning Role 2 and above (including surgery and dental treatment) shall be offered on a reimbursement basis. Any other services and in particular any emergency evacuation by civil medical assets and medical care extended to the foreign personnel at local civilian facilities will be paid by the visitors' country origin.

b. GRC shall provide appropriate medical units and facilities, as well as transportation means for medical aims ready for use throughout the Workshop at all Workshop sites.

c. In case of an accident or incident resulting in the death of a member of the foreign personnel, GRC shall coordinate with the visitors' country origin prior. All related expenses shall be the responsibility of the visitors' country origin.

d. The remains shall be released immediately for transfer to the visitors' country origin. In such a case GRC shall appoint the appropriate means of transportation.

e. In case of emergency during the Workshop, GRC aircraft/helicopter/boat/vehicle may be used to transport injured personnel in need, within means and capabilities to the nearest/appropriate GRC medical facilities.

f. Prevention and management of communicable diseases, COVID-19 included, shall be implemented according to GRC relevant policy (<https://eody.gov.gr/en/covid-19/>), during all phases of the Workshop.

13. Attendance is mandatory in order to be considered as "successfully attended" the Workshop. Participants who fail to attend at least 85% of the workshop are not entitled to acquire the attendance certificate.

14. **Social events:**

a. A visiting tour and a hosted Ice Breaker will take place on Tuesday 07th of February 2023 at the National Archaeological Museum of Athens, after the closing remarks of the 1st day of the workshop.

b. A hosted dinner will take place on Wednesday 08th of February 2023 night at the roof garden of Royal Olympic Hotel.

15. **Point of Contacts (POC):**

- a. Workshop Director: Cpt Antonios Garras GRC(N)
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Ioannis KELIAFANOS
Brig. General, Army
Director HNDGS/DPPD

ENCLOSURES:

1. Workshop Agenda

ENCLOSURE 1 TO:
FN.060/114/515886/DN.4082
Dated 30 December 2022

**NATO Use of Civil Standards Workshop
07 – 09 February 2023**

Agenda

Tuesday, 07 February 2023

- 0800 – 0900 **Registration**
- 0900 – 0930 **Welcome and Introductions**
Hellenic National Defence General Staff (HNDGS) Authorities
- 0930 – 1005 **Emerging & Disruptive Technologies (EDTs) in NATO Standardization**
Major General SIGOULAKIS (GRC, A), Director NATO Standardization Office
- 1005 – 1020 **Administrative – Group Photo**
- 1020 – 1040 **Coffee Break**
- 1040 – 1100 **Hellenic Organization for Standardization (ELOT)**
Ms. Georgia REMPOUTSIKA, ELOT CEO
- 1100 – 1135 **EDTs in the Digital World**
Ms. Cecilia BONEFELD-DALH, Director General DIGITALEUROPE
- 1135 – 1210 **NATO Standardization Procedures**
Ms. Latasha BECKMAN, NATO Standardization Management Group Chair and US DoD Defence Standardization Program Office Deputy Director
- 1210 – 1245 **European Defence Standardization Activities in Support of EDTs**
Mr. Emmanuel de VERDIERE, European Defence Standardization Management Group Chair
- 1245 – 1400 **Lunch**
- 1400 – 1435 **Interoperable Europe Act**
Ms. Leontina SANDU, Head of Unit DIGIT.D2 – Interoperability European Commission
- 1435 – 1510 **Future in EDTs**
Dr. George NOUNESIS, Director National Center of Scientific Research (NCSR) “Demokritos”, Member NATO Advisory Group on EDTs
- 1510 – 1545 **NATO Policy in Artificial Intelligence (AI) and Big Data**
Ms. Mimi NGUYEN NATO International Staff/Emerging Security Challenges Division/Data & AI Policy Advisor
- 1545 – 1600 **Coffee Break**
- 1600 – 1635 **Standard Developing Organizations in EDTs**
Ms. Pari ALIYEVA, Director Aerospace and Defence Industries Association - Standardization
- 1635 – 1710 **Defence Innovation Accelerator for the North Atlantic (DIANA) Transition**
Ms. Maria BERTOMEU PARDO, NATO International Staff/Emerging Security Challenges Division/Defence Innovation Accelerator for the North Atlantic (DIANA) Transition Team
- 1710 – 1720 **Administrative – Next Day Panel Orientation**
Hellenic National Defence General Staff (HNDGS) Authorities
- 1730 – 2000 **Transportation to the National Archaeological Museum / Visiting Tour and Ice –breaker**


Wednesday, 08 February 2023

	PANEL 1 – EDTs in Ops	PANEL 2 – Biotechnology
	Chair: Captain Denis ROQUELET (FRA, N) – Chair MCJSB Secretary: Captain Antonios GARRAS (GRC, N) –SMG/EP Chair	Chair: Colonel David WILLEY (GBR, A) – Chair MCMedSB Secretary: Lieutenant Konstantinos CHALKIAS (GRC, N)
0900-0935	1. Mr. Terry McCOY, ACT Section Head (Interoperability Standardization and Gap Analysis)	1. Dr. Nektarios TAVERNARAKIS, Chair to the Board of Directors at the Foundation for Research and Technology and Chair to the European Institute of Innovation and Technology (EIT) Governing Board and Executive Committee
0935-1010	2. Mr. Jorge PEREIRA, EUROCONTROL, Head of Communications, Navigation, Surveillance and Security Unit Civil-3 Military Cooperation Division	2. Dr. Ricardo GENT, Executive Director of the German Association of Biotechnology Industries to the German Chemical Industry Association (Verband der Chemischen Industrie - VCI)
1010-1030	BREAK	BREAK
1030-1105	3. Dr. Grigore HAVARNEANU, International Union of Railways (UIC), Senior Security Research Advisor and PROACTIVE Project Coordinator	3. Dr. Detlef EISENKRAETZER, Chair to ISO TC/276 Committee for Biotechnology (2023), Gene Therapy Technical Operations Roche Diagnostics GmbH
1105-1140	4. Mr. Pierre Louis BERTRAND, FRA Centre de Normalisation de Defence, NATO & EU Standardization Coordinator	4. Lt. Col. Janet LICHT, Multinational Medical Coordinator Center (MMCC//EMC)
1140-1150	BREAK	BREAK
1150-1225	5. Ms. Claudia GHERMAN, DIGITALEUROPE Senior Policy Manager, Digital Resilience	5. Dr. Robert BALAZS – NSPA Chief Medical Office
1225-1240	6. Panel conclusions	6. Panel conclusions
1240-1400	LUNCH BREAK	LUNCH BREAK

	<p>PANEL 3 – AI & Big Data</p> <p>Chair: Mr. Holger ZIEGLER – Head Capability Delivery, NATO International Staff/Defence Investment Division</p> <p>Secretary: Ensign Maria-Irini KARAMINA (GRC, N)</p>	<p>PANEL 4 – Innovation</p> <p>Chair: Dr. Aikaterini POUSTOURLI – International Hellenic University</p> <p>Secretary: Lieutenant Jr Gr Christos ALEXAS (GRC, N)</p>
1400-1435	1. Prof. Ray WALSHE – Assistant Prof. to Dublin City University	1. Mr. Jeff GROVE – Vice President to ASTM International
1435-1510	2. Dr. Gernot FRIEDRICH – Branch Head NATO Information and Data Management Branch	2. Ms. Sydney REIS, NATO International Staff/Emerging Security Committee/Innovation Unit
1510-1525	BREAK	BREAK
1525-1600	3. Mr Alberto di FELICE, DIGITALEUROPE Director for Infrastructure, Privacy & Security Policy	3. Ms. Sofia MAGKIA, Head of Innovation Office & Technology Park of Attica "Lefkippos" at National Center of Scientific Research "Demokritos"
1600-1635	4. Dr. Panagiotis KIKIRAS, European Defence Agency (EDA) Head of Unit Technology and Innovation	4. Mr. Magnus HAKVÅG M.Sc, ISO TC/279 Innovation Management
1635-1650	BREAK	BREAK
1650-1725	5. Mr. Pertti WOITSCH – Consulting Oy – Chair, CEN/CENELEC Sector Forum on Security	5. Mr. Eric BALCAEN - Association Française de Normalisation (AFNOR) Standardization Project Manager
1725-1740	6. Panel conclusions	6. Panel conclusions

Thursday, 09 February 2023

- 0900 – 0930 **Conclusions – Day Introduction**
Hellenic National Defence General Staff (HNDGS) Authorities
- 0930 – 1000 **PANEL 1 – EDTs in Ops Conclusions**
Captain Denis ROQUELET (FRA, N) – Chair Military Committee Joint Standardization Board
- 1000 – 1015 **Discussion**
- 1015 – 1035 **Coffee Break**
- 1035 – 1105 **PANEL 2 – Biotechnology Conclusions**
Colonel David WILLEY (GBR, A) – Chair Military Committee Medical Standardization Board
- 1105 – 1120 **Discussion**
- 1120 – 1150 **PANEL 3 – AI & Big Data Conclusions**
Mr. Holger ZIEGLER – Head Capability Delivery, NATO International Staff/Defence Investment Division
- 1150 – 1205 **Discussion**
- 1205 – 1320 **Lunch Break**
- 1320 – 1350 **PANEL 4 – Innovation Conclusions**
Dr. Aikaterini POUSTOURLI – International Hellenic University
- 1350 – 1405 **Discussion**
- 1405 – 1430 **General Conclusions and Closing Remarks**
Hellenic National Defence General Staff (HNDGS) Authorities



Antonios GARRAS
Captain, Navy
Section Head HNDGS/DPPD/3